

## **CURRICULUM VITAE**

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Nationality: Jordanian and British

### **Education**

#### **November 1986 – September 1990**

Institution: The University of Leeds, U.K  
[www.leeds.ac.uk/civil/civil.htm](http://www.leeds.ac.uk/civil/civil.htm)  
Degree: **Ph.D.**  
Area of Specialization: **Construction Law**  
Ph.D. Thesis: Factors Affecting Construction Claims in Developing Countries

#### **October 1984 – October 1985**

Institution: The University of Leeds, U.K  
[www.leeds.ac.uk/civil/civil.htm](http://www.leeds.ac.uk/civil/civil.htm)  
Degree: **M.Sc.**  
Area of Specialization: **Construction Management**  
M.Sc. Dissertation: Computerized Financial Management for the Construction Industry

#### **August 1992 – August 1993**

Institution: Severn Trent Water Limited, U.K  
[www.severntrent.com](http://www.severntrent.com)  
Degree: **BTEC Diploma**  
Area of Specialization: **Design and Operation of Water Systems**

#### **March 1997:**

Institution: Academy of Construction Adjudication, U.K  
[www.aica-adjudication.co.uk](http://www.aica-adjudication.co.uk)  
Degree: **High Education Certificate**  
Course Title: **Adjudication in Construction**

#### **October 1978 – August 1982**

Institution: Kuwait University, Kuwait  
[www.eng.kuniv.edu/civil/](http://www.eng.kuniv.edu/civil/)  
Degree: **B.Sc.**  
Area of Specialization: **Civil Engineering**

### **Professional Qualifications**

Member of the Association of Project Managers [www.apm.org.uk](http://www.apm.org.uk)  
Member of the Academy of Construction Adjudicators [www.aica-adjudication.co.uk](http://www.aica-adjudication.co.uk)

### **Arbitration and Disputes Experience**

December 1996 - Now

Position: **Arbitrator and Mediator**  
Projects: Many cases in UK and the Middle East

### **Academic Experience**

January 2012 – July 2012

Organization: British University in Dubai (BUID)  
[www.buid.ac.ae](http://www.buid.ac.ae)  
Position: **Associate Professor** (Part Time)  
Main Duties: Lecturer in MSc. Course in Construction Law and Arbitration in the following subjects:

- ADR Laws
- Mediation
- Adjudication

January 2006 – January 2010

Organization: American University of Sharjah (AUS)  
[www.aus.edu](http://www.aus.edu)  
Position: **Associate Professor** (Part Time)  
Main Duties: Lecturer in MSc. Course in Construction Management for the following courses:

- Construction Law
- Construction Contracting and Cost Estimating
- Construction Business Operations
- Construction Planning and Scheduling

January 2003 – Now

Organization: Society of Engineers (UAE)  
[www.uaesocietyofengineers.com](http://www.uaesocietyofengineers.com)  
Position: Course Tutor  
Main Duties: Lecturer in

- Claims Management and Dispute Resolution
- Construction Contracts
- Cost Estimation and Value Management
- Risk Management

### **Practical Experience**

October 2007 – Now

Organization: Oqoud for Contract and Project Management (UAE)  
[www.oqoud.com](http://www.oqoud.com)  
Position: **CEO**

May 2007 – September 2007

Organization: Roads and Traffic Authority (Dubai)  
[www.rta.ae](http://www.rta.ae)

Position: **Contracts Director**  
Main Duties: Responsible for managing the Contracts and Purchasing  
Department

April 2004 – April 2007

Organization: Hill International (Contract Management and Project Management)  
[www.hillintl.com](http://www.hillintl.com)

Position: **Contracts /Claims Director**

Main Duties:

- Claims Preparation, Analysis, and Response
- Provide contractual advice to Clients.
- Schedule Delay Analysis
- Evaluation of Disruption Costs, Cumulative impact costs, lost resources efficiency, Delay damages and Standby Costs
- Drafting responses to correspondence related to claim defense
- Negotiate claims settlement.
- Arbitration Administration
- Redrafting Contracts

Projects: Abu Dhabi Investment Authority New HQ, Dubai International Airport Expansion Phase II, Sharjah Government Contracts Review

April 2002 – April 2004

Organization: Dubai Municipality (UAE)  
[www.dm.gov.ae](http://www.dm.gov.ae)

Position: **Contracts/Claims Expert**

Main Duties:

- Claims Preparation, Analysis, and Response
- Provide financial, scheduling and contractual advice, related to claims to all departments
- Schedule Delay Analysis
- Damage Calculations
- Cause and affect establishment for losses, prolongation costs evaluation and damages calculation which is caused by breach of contract or misrepresentation.
- Evaluation of Disruption Costs, Cumulative impact costs, lost resources efficiency, Delay damages and Standby Costs. "Total Cost Method" quantification, Variation Orders administration costs and Segregation of cost overrun items.
- Drafting responses to correspondence related to claim defense
- Negotiate claims settlement with contractors
- Arbitration Administration
- Expert Witness
- Member of a number of internal committees including: e-government, claims avoidance, new contracts redrafting -.

Chairman of standardizing prequalification procedures committee.

Projects: Dubai Festival City, Dubai Central Fruit & Vegetable Market, Al Zabeel Park, Jumeirah Corniche Redevelopment, Dubai College for Men, Higher Institute for the Judicial & Juristic Science University, Ramool Road, Dubai International Airport Access Roads & Parking, Dubai Ring Road, Academic Village, Global Village

October 2000 – March 2002

Organization: Al Hamed Development and Construction (UAE)  
[www.alhamed.com/ahdcinfo.htm](http://www.alhamed.com/ahdcinfo.htm)

Position: **Budgeting and Cost Control Manager**

Main Duties:

- Budget Preparation and Revisions.
- Resources Management (forecasting and control)
- Estimation
- Cost Control (analysis and reporting)
- Claims and Variations financial management.
- Produce monthly financial reports to Partners.
- Earned Value Analysis

Projects: Mafrag Handicapped Hospital £20m, Khalifa Park £40m,  
Ruwais Housing Project £50m, Dubai Irrigation Network £20m.

September 1997 – September 2000

Organization: Building Design Partnership (Manchester –U.K.)  
[www.bdp.co.uk](http://www.bdp.co.uk)

Position: **Associate Director - Contracts and Project Management**

Main Duties:

- Programmes Preparation.
- Resources Management (allocation and aggregation)
- Variation orders analysis
- Estimation and cost control.
- Progress monitoring and reporting
- Produce weekly and monthly progress reports
- Earned Value Analysis and Performance Indexing
- Risk Management

Projects: New Marks & Spencer's Store £90m – Manchester; The Lanes Development – Carlisle £50m; The Gum Store – Moscow £60m, Thames Valley Police HQ – Abingdon £40m ; Renaissance of Whitehaven – Whitehaven Harbour £30m ; Manchester Piccadilly (Train Station) Master Plan £70m ; Norfolk Police HQ £35m ; Sheraton Hotel, Manchester £25m.

December 1996 – September 1997

Organization: James R Knowles – Claims Consultant (Nottingham –U.K.)  
[www.jrk.co.uk](http://www.jrk.co.uk)

Position: **Contracts/Claims Consultant**

Main Duties:

- Advise clients on contracts and claims matters
- Analyze construction claims, especially planning related claims, e.g. delays, extension of time
- Expert

Projects: Various civil engineering and building projects, U.K and International (incl. Hong Kong Airport)

October 1990 – December 1996

Organization: Severn Trent Water – Leicester, U.K

[www.severntrent.com](http://www.severntrent.com)

Position: **Contracts Manager**

Main Duties:

- Design and administrate construction contracts
- Project Planning and cost management .
- Progress monitoring and reporting
- Claims and Variations Analysis
- Administrate engineering and management computer software systems.

Projects: Different water and drainage projects in different locations in Leicestershire County.

July 1988 – November 1989

Organization: Pan Arab Consulting Engineers (Kuwait)

[www.pace-kuwait.com/profile.html](http://www.pace-kuwait.com/profile.html)

Position: **Planning and Cost Engineer**

Main Duties:

- Project planning using Network technique
- Reporting on material and plant utilization
- Claims' analysis.
- Variation orders control
- Cost Control
- Progress monitoring and reporting
- Development of a labour productivity standards using time studies techniques.

Projects: Various civil engineering and building projects

Computer packages used: Artemis Project Planner, Lotus 123, Freelance Graphics and Database III. Plus.

November 1985 – October 1986

Organization: General Syndicate Contracting Co. (Kuwait)

Position: **Planning Engineer**

Main Duties:

- Preparation of C.P.M networks
- Materials and equipment scheduling
- Cash Flow
- Cost Control
- Co-ordination

system

- Progress monitoring and reporting
- Development of a computerized financial management

Projects: Infrastructure projects, highways and bridges, Commercial and industrial buildings

**Trainings (attended)**

November 1987

Institution: Eagle Training, U.K  
Course Title: **Construction Claims**

November 1984 – March 1985

Institution: Institute of Civil Engineers, U.K  
[www.tttrain.co.uk/courses/](http://www.tttrain.co.uk/courses/)  
Course Title: **Civil Engineering Contract Law**

November 1994

Institution: Barbour Index, U.K  
[www.barbour-index.co.uk](http://www.barbour-index.co.uk)  
Course Title: **Computerized Documents Control and British Standards**

April 1998

Institution: Welcom, London - U.K  
[www.welcom.com](http://www.welcom.com)  
Course Title: **Project Planning and Cost Control using Open Plan and Cobra**

May 2002

Institution: Projacs, Dubai – UAE  
[www.projacs.com](http://www.projacs.com)  
Course Title: **Primavera Enterprise**

## **Publications:**

1. "Statistical Modeling of Claims Procedures and Construction Conflicts", Conflict Management and Resolution, Proceedings of the First International Construction Management Conflict – UMIST 25-27 September 1992
2. "Clients and their role in Project Performance", Proceedings of the Seventh Annual Conference of the Association of Researchers in Construction Management 1991
3. "Statistical Prediction Models for Construction Claims", Proceedings of the Sixth Annual Conference of the Association of Researchers in Construction Management 1990.

## **Real Estate Magazine**

1. Centralization in Organization Structures in Construction Firms, August 2005.
2. The Demand for Qualified Professionals in the Construction Industry, November 2005
3. Project Planning: the Practice in UAE, December 2005
4. Specification and Quality Control in the Gulf Region, January 2006
5. Project Management in Design Stage, February 2006
6. Applications of I.T in Construction and Real Estate, March 2006
7. Manpower and Production, April 2006
8. Insurance in Construction, May 2006
9. FIDIC and the Type of Construction Contracts, June 2006
10. National Human Resources in Construction Industry, August 2006
11. BOQ in the ME Market, November 2006
12. The role of Contract Manager in Construction Contracts December 2006

## **World of Engineering**

1. Budgeting and Cost Control: Its application in the Gulf Region, January 2006
2. Civil Engineering Construction Contracts, June 2006
3. Variations in Construction Contracts, December 2006
4. Insurance in Construction, August 2007
5. Time in Construction Contract, December 2007
6. Vicarious Performance in Engineering Contracts, June 2008
7. Construction Contracts Documentation, September 2008
8. Defective Specification Impossibility, December 2008
9. Contractor Selection and Decision to Tender, March 2009
10. Payment under Construction Contract, June 2009
11. The New Engineering and Construction Contract (NEC), September 2009
12. The Contract Specification, December 2009
13. Contract Definition & Variations, March 2010
14. Performance Bond in Construction, June 2010
15. Nominated Subcontracting, September 2010
16. New Rates in Variation, December 2010

## **New Capitals Real Estate & Investment (UAE)**

1. Alternative Dispute Resolution (ADR) in Construction Contract

## **Teaching Experience**

### **Academic Lecturing**

September 1985- June 1986

Organization: High Education Colleges in Kuwait  
Position: **Associate Professor**  
Main Duties: Lecturer in B.Sc. Level :  
Application of IT in Business Administration  
Computer Science

### **Training Seminars (Professional lecturing)**

1. Total Quality Management, since June 2007 training course organized by UAE Society of Engineers, Sharjah -UAE
2. Preparation of Bill of Quantities, since June 2006 training course organized by UAE Society of Engineers, Sharjah -UAE
3. Risk Management, Project Management Workshop – since January 2006 organized by UAE Society of Engineers, Dubai -UAE
4. Construction Cost Control, Project Management Institute (PMI) – December 2005 seminar organized by Project Management Institute – Arabian Gulf Chapter.
5. Arbitration in FIDIC Contracts and Claims Management, September 2005 training course organized by the GCC Engineering Forum.
6. Construction Disputes in Dubai , presented in the “Major Project Development in Dubai” Conference organized by Middle East Economist Digest (MEED) – March 2005
7. “Budgets and Cost Control for Construction Projects”, September 2005 training course organized by UAE Society of Engineers, Sharjah -UAE
8. “Construction Contract Management”, Since August 2004 till now, training course organized by UAE Society of Engineers, Sharjah -UAE
9. The FIDIC Contracts – A Practical Guide to Using and Understanding the International Conditions of Contract for Construction., July 2005 training course organized by UAE Society of Engineers, Sharjah -UAE .
10. The NEC Contracts – A Practical Guide to Using and Understanding NEC Conditions of Contract, July 2007 Training course organized by APM.
11. “Claims Management and Dispute Resolution”, since June 2004 training courses organized by UAE Society of Engineers, Dubai-UAE
12. “Claims Management”, March 2004, May 2004, April 2005 and May 2005 training courses organized by UAE Society of Engineers, Dubai-UAE
13. “Types of Construction Contracts”, January 2003, training course organized by the Training Section at Dubai Municipality, Dubai-UAE
14. “Project Planning in Building Design and Construction”, February 1999 training course organized by the Training Section at Building Design Partnership, Manchester – UK

## TV Interviews

1. Al Aquaria TV “Claims” December 24, 2006
2. Al Aquaria TV “Tort” January 21, 2007
3. Al Aquaria TV “Delays “February 18, 2007
4. Al Aquaria TV “Delay & Fidic “March 11, 2007
5. Al Aquaria TV “Zawya Qanoneya” May 5, 2007
6. Al Aquaria TV “Variations “July 16, 2007
7. Decision Maker TV “The Impact of Financial Problem on the Economy” May 2, 2009
8. Decision Maker TV “Legal & Contractual Cover of Payment Delay” June 6, 2009
9. Decision Maker TV “Crisis and the Contracts” April 4, 2009
10. Decision Maker TV “Real Estate 2 years after the World Economic Crisis”  
Oct.10,2010
11. Decision Maker TV - Economy & the World Program “Financial Crisis and Contracts  
Disputes and Claims” March 6, 2011
13. Decision Maker TV - “Projects Budget “April 11, 2011
14. Decision Maker TV - “Nature of Risks in Construction “May 22, 2011
15. Decision Maker TV – “Project Profitability” June 12, 2011