

CURRICULUM VITAE

Khalid Ahmed Al Nasr



PROFESSION: Portfolio Director and Corporate Strategic Director

NATIONALITY: Qatari

DATE OF BIRTH: 01 January 1970

LANGUAGES: Arabic & English

EDUCATION: 1995 Qatar University, Bachelor of Science in Engineering,
Major in Construction

MARITAL STATUS Married with 5 Children

CONTACT: Email: k.alnasr@hotmail.com
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Postal: P.O. Box 22442, Doha, State of Qatar

AFFILIATIONS:

Since June 2013 Board Member, Qatar Society of Engineers
Since October 2013 Member of Permanent Office, Federation of Arab Engineers
Since 2010 Active Member, Qatari Society of Engineers
2010-2011 Board Member of Barwa Financial District Project
Since 2009 Board Member of the Ottoman Company
Since 2005 Pipeline Risk Management Committee (USA)
Since 2013 Certified Engineering Expert in the Supreme Judiciary Council, Qatar

KEY EXPERIENCE:

22 years' experience in design; construction; project; program; portfolio; and development management and strategic planning.

- Extensive experience in managing and leading major construction and development programs and portfolios.
- Extensive Client-side program/portfolio management (Projects Control) experience.
- Extensive design, construction supervision and projects management experience.
- Excellent understanding of multi-cultural organizations and diverse project teams.
- Extensive experience as the authorized representative of the client in diverse project teams whilst managing all external stakeholders.
- Successful corporate strategic planning and execution management experience

STRENGTHS:

- Valued as a strong leader with a strong track record of delivering projects on time and in budget.
- Valued as a trustworthy and dependable partner who is able to make commitments and decisions.
- Very knowledgeable in all aspects of construction, project, portfolio, program, development and corporate management.

- Able to quickly distill complex issues and develop unique and effective solutions.
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PROFESSIONAL HISTORY OVERVIEW:

AUG 2013 – PRESENT EMDAD HOLDING CO.

“CHIEF EXECUTIVE OFFICER”

- Solely responsible for reporting to the company Board of Directors.
- Fully authorized to execute all day to day technical and commercial matters.
- Review and amend all matters technical and commercial to reflect the expanding vision and interests of the company.

NOV 2011 – JUL 13 BARWA REAL ESTATE CO.

“STRATEGIC ADVISOR IN THE GROUP CEO OFFICE”:

- Initiate, develop, coordinate and communicate the first “Lessons Learned” program across all of Barwa's major projects and among all of Barwa's major partners.
- Develop and coordinate HS&E criteria, inspections, findings and recommendations for all of Barwa's major developments and holdings.
- Advising on critical business issues to ensure best practices are adopted and implemented across the organization at all times and in alignment with Barwa's corporate strategy.

APR 2008 – NOV 11 BARWA CITY REAL ESTATE CO.

“GENERAL MANAGER”

BARWA CITY PROGRAM (Phase 1), QATAR:

- Design & construction stage program and development management of a middle income residential, mixed-use and infrastructure development.
- A new city for 30,000 inhabitants covering an area of 2.7 million sq. ft.
- Total development budget QR 8.3 billion.
- In charge of 175+ persons making up the management teams.

JAN 2005 – APR 08 PUBLIC WORKS AUTHORITY (ASHGHAL)

“HEAD OF SEWAGE NETWORKS”

PORTFOLIO OF INFRASTRUCTURE PROJECTS, DOHA, QATAR:

- Management of 42 turnkey construction projects for pumping stations and sewerage networks.
- The projects were located throughout the city of Doha.
- Total contracts budget QR 5+ billion.
- Assisted by 25 project managers and engineers.

JAN 1995 – DEC 05 MINISTRY OF MUNICIPAL AFFAIRS AND AGRICULTURE (now MMUP)

“PROJECT COORDINATOR”

PORTFOLIO OF INFRASTRUCTURE PROJECTS, DOHA, QATAR:

Transferred from MMAA to PWA

- Management of 12 major projects, each with numerous sub-projects for pumping stations and sewage networks.
- New construction as well as refurbishments involving the coordination of electro, mechanical, civil, roads, end-user connections as well as O & M related issues.
- Total Contracts budget QR 220+ million.

JAN 1991 – DEC 99 MINISTRY OF MUNICIPAL AFFAIRS AND AGRICULTURE (now MMUP)

“SECRETARY OF THE LOCAL TENDER COMMITTEE”

TENDER BIDS RANGING FROM QR 1 MILLION TO QR 10 MILLION

- Duties performed in parallel with university studies.
- Responsible for the accurate recording of committee comments and decisions regarding both technical and commercial evaluations.
- In 1995 the Civil and Building Engineering Departments of the MMAA were externalized to form the Public Works Authority, today known as ASHGHAL.

RECENT CONTINUED PROFESSIONAL DEVELOPMENT

2014 **Quality Management System**

2013 **Market Analysis for Real Estate Development & Management**

2013 **Injaz Qatar, Volunteering Participation**

2012 **ECCM Workshop 4 – PMI Course PM 132 (Malaysia)**

2012 **Health and Safety in the Workplace**

2012 **USAFCENT “Environmental Workshop (Waste Minimization)”**

2012 **Cityscape Exhibition “Effort & Achievement Appreciation”**

2011 **Qatar National Master Plan Technical Leadership Workshop**

2011 **Construction Mgt. Practices and Site Administration Training Program**

2011 **2nd Annual Road Planning Design and Construction Middle East**

2011 **Replacement & Renovation Techniques for Urban Networks (Dubai)**

2010 **Time Management Workshop**

2010 **Finance for Non-financial Management Training**

2008 **Construction Cost Management Corporate Training (Dubai)**

2008 **Managing Business Strategies through Projects Course**

2008 **Implementing Business Strategies through Projects Course**

2008 **Primavera Contract Manager Executive Role Training**

2008 **Project Management Leadership Skills Training**

2008 **PMP Exam Preparation Course**

2008 **Claims and Counter-Claims Course (Jordan)**

2008 **FIDIC Conditions of Contract (Jordan)**

2008 **Hydraulic Design of Pump Sumps & Intakes- Short Course (UK)**

2008 **Pressure Surge Analysis – Short Course (UK)**

2007 **Aljazeera Media Training “Meeting the Press”**

2007 **Claim Resolution and Contract Close-Out (Ontario, Canada)**

2007 **Successful Negotiation for Project Managers (Ontario, Canada)**

2007 **The Latest Developments in Project and Construction Mgmt. (Vancouver, Canada)**

2007 **Human Factors in Dispute Management (Ontario, Canada)**

2007 **Effective Project Management for the Public Service (Singapore)**

- 2007 **Practical Use of the New 1999 FIDIC Conditions of Contract (Abu Dhabi)**
- 2007 **ASCE Pipe Ramming Workshop (Boston, USA)**
- 2007 **2007 International Pipelines Conference (Boston, USA)**
- 2007 **Effective Mediation for Project Managers (Ontario, Canada)**
- 2007 **Business and Technical Writing in the E-Culture (Scotland, UK)**
- 2007 **Industrial Wastewater Guide for Industrial Facilities**
- 2007 **Display and Presentation Skills**
- 2007 **Professional Project Mgmt. – Preparatory Course for PMP Certificate (Cairo, Egypt)**

- 2006 **Construction Risk Management**
- 2006 **Strategic Scenario Planning**
- 2006 **Confined Spaces Awareness**

- 2003 **Value Engineering Training Workshop**
- 2003 **Design & Operating Sanitary Sewage Networks, Drainage Systems**

- 2002 **Protecting Facilities of Concrete Blocks from Damage and Ways of Protection**

- 2001 **AutoCAD R14**
- 2001 **Contract Management Skills and Negotiation Strategies**

- 1996 **Civil Service Bureau Certification**

(Training certificates can be provided upon request)

DETAILED PROFESSIONAL HISTORY

AUG 2013 – PRESENT EMDAD HOLDING CO.

“CHIEF EXECUTIVE OFFICER”

Position: Engaged as the “Chief Executive Officer” solely responsible for reporting to the company Board of Directors and fully authorized to execute all day to day technical and commercial matters.

GENERAL:

- Responsible for the review and amendment of all matters technical and commercial to reflect the expanding vision and interests of the company.

TECHNICAL:

- Review and amend the corporate structure to reflect the expanding corporate vision.
- Initiate and oversee the creation of the corporate organization, roles and responsibilities and job descriptions.
- Review and upgrade company policies regarding health, safety, environment and sustainability.

COMMERCIAL:

- Review existing contracts, variation orders and claims.
- Recommend potential damage limiting actions regarding variation orders and claims.
- Analyze and recommend 3rd party review and recommendation of standardization of future contract documents.

- Analyze, develop and implement company “change” process (claims and variation orders).

NOV 2011 – JUL 13 BARWA REAL ESTATE CO.

“STRATEGIC ADVISOR IN THE GROUP CEO OFFICE”

Position: Engaged as “Strategic Advisor” in the Group CEO Office

Position Brief:

1. Barwa Strategy Formulation & Implementation: Contribute to the development of the business strategy and plans in line with the departmental and organizational strategies and business needs in order to support and enable the achievement of overall company objectives.

2. Policies & Procedures: Recommend improvements to policies and direct the implementation of procedures and controls covering assigned areas so that all relevant procedural/legislative requirements are fulfilled while delivering a quality, cost-effective service.

3. Professional Advice: Provide professional advice to the Group CEO on various business-related matters in order to ensure Barwa's practices are in line with global standards, (improved as required) and support company objectives. Lead projects and initiatives as per the Group CEO request.

4. Bid Management: As requested by the Group CEO, assist in the preparation of the tender documents for strategic projects in order to ensure that request for proposals conform to Barwa's requirements. Analyze bids and provide recommendations on the most technically sound offer.

5. Communication & Networking: Maintain an extensive network of internal and external contacts to ensure that Barwa is optimally placed in its understanding of business challenges and opportunities and to ensure that external relations support/expedite Barwa's requirements.

6. Continuous Improvement: Contribute to the identification of opportunities for continuous improvement of systems, processes and practices taking into account ‘international best practice’, improvement of business processes, cost reduction and productivity improvement.

Highlights:

- Initiate, develop, coordinate and communicate the first “Lessons Learned” program across all of Barwa's major projects and among all of Barwa's major partners. 6 month effort culminated in a 5 hour presentation and discussion involving 120 participants from all Barwa departments, subsidiaries and major partners.
- Advising on critical business issues to ensure best practices are adopted and implemented across the organization at all times and in alignment with Barwa's corporate strategy.

- Develop and coordinate HS&E criteria, inspections, findings and recommendations for all of Barwa's major developments and holdings.

APR 2008 – NOV 11 BARWA CITY REAL ESTATE CO.

“GENERAL MANAGER”

BARWA CITY PROGRAM (Phase 1), QATAR:

Position: Engaged as “General Manager” and “The Engineer” for the company's most challenging project.

Project Brief: The project is located in Abu Hamour, Doha and is a new city for 30,000 inhabitants covering an area of 2.7 million sq. ft. The program consisted of 6000 residential units (128 structures), 2 schools, 4 nurseries, 4 mosques, a bank, and a shopping & commercial center. The infrastructure included a sewage treatment plant 2 district cooling plants, a gas network, roads and conventional infrastructure.

A large portion of the project will be dedicated to open landscaped space with walking trails, sports facilities and play areas within walking distance of all the residential units.

Project Budget: Total development budget QR 8.3 billion.

Highlights:

- The successful integration of external project management and development management teams while the project was already under construction.
- The successful analysis and “zero” valuation of 3 major (over QR 1 billion) and complex contractor claims.
- The successful efforts to increase the rate of contractor progress after inheriting a significantly delayed project.
- 2011 QSAS 5-Star Sustainability award (1st such awards in Qatar) for the design of 2 schools, each with a capacity of 1,500 students.

Primary Responsibilities:

- Ensure that the interests of the Owner and the Project are protected through careful negotiation of the contract conditions with all contractors and consultants.
- Ensure that the Development Manager (Tanween), the Project Manager (QPM), Consultants (Aecom) and Facilities Manager (Waseef) provide their services as per contract and in exchange that Barwa upholds its obligations to the service providers.
- Oversee the development of the Investment Memorandum and the business plans for the various parts of the program.
- Coordinate with other authorities such as MMUP, Kahramaa, Ashghal, QTel, Rayan municipality, etc. to ensure that utilities and other requirements of Barwa City will be provided on time.
- Establish Barwa City Real Estate Company under the flagship of Barwa Real Estate Company with its own commercial registration
- Develop the Barwa City marketing campaign and promote Barwa City through concerted marketing efforts among Barwa Media, Tanween and Waseef

- Coordinate leasing negotiations with potential end-users.
- Act as intermediary between Barwa Real Estate management, Board of Directors and Barwa City Board of Managers with the Barwa City team comprised of Tanween, QPM, Aecom and contractors to ensure that all actions are addressed in a timely manner.

JAN 2005 – APR 08 PUBLIC WORKS AUTHORITY (ASHGHAL)

"HEAD OF SEWAGE NETWORKS"

PORTFOLIO OF INFRASTRUCTURE PROJECTS, DOHA, QATAR:

Position: Promoted to Head of Sewerage Networks Projects Section (Drainage Affairs) during the incorporation of Ashghal in 2005 from the Ministry of Municipal Affairs and Agriculture.

Portfolio Brief: 40 turnkey construction projects for the new construction of pumping stations and sewerage networks throughout the city of Doha. Assisted by 25 project managers and engineers. Contracts durations varied between 12 to 36 months.

Portfolio Budget: Total contracts budget QR 5+ billion.

Highlights:

- Assigned a critical path project necessary for the 2006 Asian Games and successfully delivered the project in 9 months – 3 months earlier than required.
- Managed a total portfolio of 40 projects with as many as 12 of those in parallel and delivered a total of 37 projects on/under time and in/under budget.
- Managed as many as 120 stakeholders and project partners and contractors in at any one time.

Primary Responsibilities:

- Reviewing of tender documentation produced by the project manager, engineer and design consultants.
- Member of the tender committee assigned to review and evaluate tender submissions by consultants and contractors
- Managed the project partners to ensure the schedule and budget are met.
- Extensive coordination with all authorities – Qatar municipalities, Urban Planning, Kahramaa, Ministry of Interior, Qatar Petroleum, QTel, and others as necessary to ensure the successful delivery of the projects.
- Extensive coordination with internal departments (Contracts, Engineering, Business Administration and Finance, Roads Affairs and Buildings Affairs) to evaluate tender submissions of consultants, contractors and nominated sub-contractors.
- Close coordination with Urban Planning and Internal Design and Contracts Departments for the review of contract documents
- Coordinate road opening approvals, traffic management and access to ongoing building construction projects.

- Project supervision of supervising consultant and contractors to ensure construction is as per the specifications, schedule and budget.

JAN 1995 – DEC 05 MINISTRY OF MUNICIPAL AFFAIRS AND AGRICULTURE (now MMUP)

“PROJECT COORDINATOR”

PORTFOLIO OF INFRASTRUCTURE PROJECTS, DOHA, QATAR:

Position: Engaged as “Project Coordinator” with Drainage Department at the Public Works Authority for the city of Doha.

Portfolio Brief: Management of 12 major construction projects, each with numerous sub-projects, involving Drainage, Sewerage Networks, Pumping Stations, end-user connections including rehabilitation and refurbishment works. Various state-of-the-art construction methodologies and technologies were adopted in support of advancement of construction projects in Qatar.

Portfolio Budget: Total contracts budget QR +220 million.

Highlights:

- Managed a total portfolio of 12 projects, each with numerous sub-projects with as many as 6 of the main projects managed in parallel.
- Managed scores of stakeholders and project partners and contractors in parallel.
- Total construction of 115 km of various drainage types including the interface management and “clash” resolution of other infrastructure, roads and buildings.

Primary Responsibilities:

- Control construction contract time, cost and variation orders without compromising quality.
- All road opening and traffic management applications from Road Department for the State of Qatar.
- Evaluating and making suitable recommendations on periodic valuations of the contractors and supervising consultants.
- Responsible for all permits required for the commencement of Drainage Department construction projects building permits, excavation permits, and permits from the Roads Department and Police Traffic Department.
- Prepare the contract documents for the Supervising Consultants.
- Ensure safety procedures are in place and adhered to.
- Compilation of all necessary completion certificates from various departments and authorities.
- Evaluate and pre-qualify the consultants' and contractors' tenders and submit technical and financial recommendation reports to Central Tender Committee.
- Coordination of practical completion and handover of projects to Operations and Maintenance Division.
- Manage the construction supervision staff to ensure that they are performing in accordance to project specifications and the contract.

**“SECRETARY OF THE LOCAL TENDER COMMITTEE”
TENDER BIDS RANGING FROM QR 1 MILLION TO QR 10 MILLION**

Position: Engaged as “Secretary of the Local Tender Committee” for the Tender Bids Ranging from QR 1 Million to QR 10 Million.

Portfolio Brief: Duties performed in parallel with university studies. Responsible for the accurate recording of committee comments and decisions regarding both technical and commercial evaluations. In 1995 the Civil and Building Engineering Departments of the MMAA were externalized to form the Public Works Authority, today known as ASHGHAL.

Portfolio Budget: Tender Bids ranging from QR 1 Million to 10 Million..

Highlights:

- Duties performed in parallel with university studies.
- Responsible for the accurate recording of committee comments and decisions regarding both technical and commercial evaluations.
- In 1995 the Civil and Building Engineering Departments of the MMAA were externalized to form the Public Works Authority, today known as ASHGHAL.

Primary Responsibilities:

- Review all documentation to check for compliance with policies and procedures.
- Provide professional advice and assistance to departments concerning the tenders, and formulation of contract documentation by checking that all financial and other requirements have been covered.
- Coordinate the formal opening of tender bids.
- Organize and attend tender meetings, prepare agendas, take minutes and ensure departments are informed of outcome and implement decisions.
- Maintain records.

SUNDRY

Communication: Very good communicator and very experienced negotiator. Fluent in Arabic and English language in both the oral and written word.

Computer Proficient: MS Word, MS Excel, MS Power Point, MS Project, Adobe Photoshop, Primavera, AutoCAD, www.

Sport/Hobby: Traveling, Walking, Long Distance Driving, Photography.

REFERENCES

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Mr. Khalid Mubarak Al Dulaimi

Chairman of the Board of QPM

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END